L1.2 MASTER OF MARINE AIDS TO NAVIGATION MANAGEMENT COURSE

Days Inn by Wyndham Juan Dolio, Autovía del Este, Juan Dolio, San Pedro de Macorís, Dominican Republic, 19 – 23 April 2027.

BACKGROUND

The Master of AtoN Management course (Level 1.2) is tailored for senior management personnel involved in the governance and strategic direction of Marine Aids to Navigation (AtoN) services. It provides advanced knowledge and leadership tools to strengthen the capacity of national administrations and competent authorities in managing AtoN systems effectively.

Building on the Level 1.1 AtoN Manager Course, which focuses on operational and technical aspects, this programme takes a strategic and governance-oriented approach. Participants will gain a deeper understanding of policy development, institutional frameworks, and management practices essential for ensuring sustainable and efficient AtoN service delivery.

LEARNING OBJECTIVES

This course strengthens the capacity of senior managers involved in the public administration of Marine Aids to Navigation (AtoN). At the end of the course, participants will be able to:

- Discuss governance frameworks and institutional responsibilities for AtoN services.
- Discuss effective public policies and strategic management approaches.
- Enhance stakeholder coordination and sustainable funding strategies.
- Plan organizational resources and prepare strategic development plans.

The programme combines expert-led sessions with a group exercise analysing the strategy and governance of an AtoN authority.

ATTENDEES

The course is intended for senior professionals in the public administration of AtoN services.

Participants should ideally:

- Have completed the IALA Level 1.1 AtoN Manager Course with relevant experience; or
- Hold at least five years of proven AtoN or maritime administration experience.

Applicants who do not meet these criteria may submit their CV and application to academy@iala.int for consideration.

COSTS & registration

The cost of this five-day course is €1,000 and includes all lectures and course materials. Participants should register online by visiting IALA website calendar: https://academy.iala.int/product-category/calendar/ and submit a brief CV with their payment.

If you require further information before registering for the course, please contact the IALA World-Wide Academy by emailing **academy@iala.int**.

CANCELLATION POLICY

Cancellations must be sent by e-mail to contact@iala.int.

A refund in full of the registration fee will only be provided if notification is given at least one month before the event. Otherwise, a cancellation charge of 50% will be applied. Name changes will be accepted. In case of a no-show, 100% of the registration fee will be charged.

HOTELS ACCOMMODATION IN BUSAN

Participants are encouraged to stay at the same hotel for convenience and ease of access to the training facilities.

Accommodation rates have been proposed starting at USD 66.56 per night, including taxes, for a single room.

Participants wishing to stay at the hotel may contact the hotel directly at recepcion@daysinnjuandolio.do or +1 (829) 257-4891.

PROVISIONAL COURSE PROGRAMME

Day	Time			Duration	Activity
Monday	09:30	-	10:30	01:00	Opening ceremony, welcome and coffee
	10:30	-	11:00	00:30	Course introduction
	11:00	-	12:30	01:30	**Lecture 1 Governance and public policy for AtoN provision**
	12:30	-	13:00	00:30	Student assignement briefing
	13:00	-	14:00	01:00	Lunch
	14:00	-	15:00	01:00	**Lecture 2 Maritime Law**
	15:00	-	15:30	00:30	Coffee break
Tuesday	15:30	-	16:00	00:30	Current drivers and trends
	16:00	-	17:00	01:00	Student assignement work planning
	09:00		10:30	01:30	**Lecture 3 Strategic planning**
	10:30		11:00	00:30	Coffee break
	11:00		12:00	01:00	**Lecture 4 Strategic planning tools**
	12:00		13:00	01:00	Strategic planning tools exercice
	13:00		14:00	01:00	Lunch
	14:00		15:30	01:30	**Lecture 5 Organizational risk management for AtoN authorities**
	15:30		16:00	00:30	Coffee break
	16:00		17:00	01:00	**Lecture 6 Strategic stakeholder management**
Wednesday	09:00		10:00	01:00	**Lecture 7 Effective facilitation**
	10:00		10:30	00:30	Coffee break
	10:30		12:00	01:30	**Lecture 8 Strategic procurement**
	12:00		13:00	01:00	**Lecture 9 Behavioural and HR management skills**
	13:00		14:00	01:00	Lunch
	14:00		21:00	07:00	Technical visit and course dinner
Thursday	09:00		09:30	00:30	**Lecture 10 Negotiating skills**
	09:30		10:30	01:00	**UNESCO Ocean Literacy and S-100 UHDM lectures**
	10:30		11:00	00:30	Coffee break
	11:00		13:00	02:00	Student assignment work
	13:00		14:00	01:00	Lunch
	14:00		15:30	01:30	Student assignment work
	15:30		16:00	00:30	Coffee break
	16:00		17:00	01:00	Student assignment work
Friday	09:00		12:30	03:30	Student assignment presentations and feedback
	12:30		13:00	00:30	Closing ceremony
	13:00		14:30	01:30	Lunch and close