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| IALA Guideline |

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Recruitment, Training and Certification of VTS Personnel

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# INTRODUCTION

A major factor in the effective delivery of a vessel traffic service (VTS) is the competence and experience of its personnel to:

* provide timely and relevant information on factors that may influence the transit of a ship and to assist on-board decision making;
* monitor and manage traffic to ensure the safety and efficiency of ship movements; and
* respond to developing unsafe situations to assist the on-board decision-making process.

Training and certification for VTS personnel is recognized internationally through the following framework:

* IMO Resolution *A.1158(32) on Guidelines for Vessel Traffic Services* [1]. The Resolution states, inter-alia, that:
* The competent authority for VTS should ensure that VTS training is approved and VTS personnel are certified.
* The VTS provider should ensure that a VTS is adequately staffed and that VTS personnel are appropriately trained and qualified.
* IALA Standard*S1050 Training and Certification* [2] specifies the practices associated with the training and assessment of VTS personnel. The Standard references normative provisions which are contained in IALA recommendations, covering the following scope:
* Training and assessment
* Accreditation, competency, certification and revalidation

# DOCUMENT PURPOSE

The purpose of this document is to provide guidance on implementing practices associated with the recruitment training and assessment of VTS personnel to ensure that it is developed and harmonized in accordance with the IMO Guidelines for Vessel Traffic Services and the IALA standards, recommendations, guidelines and model courses.

*This Guideline is associated with IALA Recommendation R0103 (V-103) on Training and Certification of VTS Personnel [3]. Recommendation R0103 is a normative provision of IALA Standard 1050 Training and Certification. To demonstrate compliance with this Recommendation the provisions of this Guideline should be implemented.*

Authorities are encouraged to take account of this guidance as a basis for mandatory training in a manner consistent with their domestic legal framework. This may include establishing appropriate qualifications and training requirements to ensure that VTS personnel are certified.

# INTERNATIONAL FRAMEWORK FOR VTS TRAINING

IMO Resolution *A.1158(32) on Guidelines for Vessel Traffic Services* states that:

* A major factor in the operation of a VTS is the competence of its personnel.
* VTS personnel should only be considered competent when appropriately trained and qualified for their VTS duties. This includes:
* satisfactorily completing generic VTS training approved by a competent authority;
* satisfactorily completing on-the-job training at the VTS where the personnel are employed;
* undergoing periodic assessments and revalidation training to ensure competence is maintained; and
* being in possession of appropriate certification.

IALA Recommendation *R0103 (V-103) on Training and Certification of VTS Personnel* states and recommends:

* that competent authorities and VTS providers implement and establish VTS training and certification in a standardized and harmonized manner in accordance with the guidelines and model courses developed by IALA; and
* National members and competent authorities for VTS to implement the provisions of this Recommendation and its associated guidelines and model courses on VTS training and certification.

# VTS PERSONNEL

VTS personnel are individuals that are appropriately trained and qualified in VTS operations in accordance with the relevant model course associated with their functions. They actively contribute to the safe and efficient movement of vessel traffic in conjunction with the bridge team and allied services. Whilst the composition/types of roles for personnel in each VTS may vary, the roles generally consist of:

* VTS operator;
* VTS supervisor;
* VTS manager; and
* On-the-job training (OJT) instructor.

## Job descriptions

Detailed job descriptions for VTS personnel should be developed focusing on the functions, objectives and responsibilities of the VTS.

## purpose of a vts

IMO Resolution *A.1158(32) on Guidelines for Vessel Traffic Services* states that the purpose of VTS is to contribute to safety of life at sea, improve the safety and efficiency of navigation and support the protection of the environment within a VTS area by mitigating the development of unsafe situations through:

* providing timely and relevant information on factors that may influence ship movements and assist onboard decision-making;
* monitoring and managing ship traffic to ensure the safety and efficiency of ship movements.; and
* responding to developing unsafe situations.

## VTS Operator

VTS operators are responsible for establishing and maintaining a vessel traffic image and interacting with vessel traffic.

## VTS Supervisor

The VTS provider may establish VTS supervisor positions, or assign supervisory functions, to assist with managing and co-ordinating the operational activities of the VTS centre.

## VTS Manager

The VTS provider may establish a VTS manager position. The VTS manager is responsible for managing and   
coordinating the activities of the VTS centre on behalf of the VTS provider. In some cases, a VTS manager may have the responsibility for more than one VTS centre and may hold VTS qualifications.

The VTS manager should be familiar with operations in the VTS area, the tasks performed by the VTS personnel, and interactions with allied services and other stakeholders.

## On the Job Training Instructor

The VTS provider should have VTS personnel trained as OJT instructors to provide and coordinate local training at the VTS centre (e.g., OJT, adaptation training and updating training). The OJT instructor should have in-depth knowledge of the processes and procedures of the VTS centre(s) where they provide training.

Any trainer delivering and assessing local training at a VTS centre should, as a minimum, hold the IALA *C0103-4 (V-103/4) VTS on-the-job training instructor* [4] qualification, or an equivalent national qualification.

VTS personnel who demonstrate aptitude for training should be encouraged to complete appropriate training to:

* obtain ability and experience in instructional techniques;
* develop and deliver training programmes; and
* assess competence of the training objective(s).

# SELECTION AND RECRUITMENT

## Selection process

Policies and processes for the selection and recruitment of VTS personnel should be available. This may include minimum entry requirements such as:

* prior skills and knowledge;
* maritime experience and education;
* personal suitability characteristics; and
* medical fitness requirements.

IMO Resolution *A.918(22*) [5] on the IMO standard marine communication phrases recognises the wide use of the English language for international navigational communications and that where language difficulties arise, English should be used as a common language for navigational purposes. Potential candidates should demonstrate using reliable tests they have attained a sufficient level of the language. Every candidate attending a C0103 (V-103) model course should have achieved the International English Language Testing System (IELTS) level 5, or its equivalent.

It is important that a VTS provider assesses the suitability of candidates to perform the required VTS tasks. The selection process may include assessing personal attributes, aptitude testing, assessment of prior learning and satisfying the medical/physical requirements.

### Personal attributes

Personal attributes are an important component of the selection process, and the following elements should be assessed when determining the suitability of a candidate:

* Personality as a prediction of future behaviour
* Behaviour, whereby candidates should at a minimum show an appropriate sense of responsibility, demonstrate independence as well as having a willingness to co-operate with others as part of a team.

### Aptitude/psychometric testing

The VTS provider should consider testing for personal aptitude, attributes and overall suitability requirements, even if they have previous maritime experience. Different types of tests and evaluations may be used such as:

* interviews;
* written tests;
* practical tests or exercises; and
* psychometric tests.

Assessments should be designed to evaluate the suitability of a candidate within a VTS environment by:

* distinguishing among relevant and irrelevant information (e.g., assess the relative movement of fixed and moving objects);
* combining auditory and visual information;
* demonstrating spatial and situational awareness;
* demonstrating alertness and decisiveness when required;
* carrying out several tasks simultaneously (multi-tasking);
* carrying out routine work without losing situational awareness;
* prioritising and deciding what situations require immediate action;
* show initiative and make decisions whilst working within a framework of standards, regulations and structured procedures;
* working under conditions of stress;
* demonstrating effective participation as a member of a team; and
* demonstrating appropriate communication, literacy (written and oral) and numeracy skills.

To assess the aptitude, attributes and suitability of a candidate, the assistance of specialists may be required to ensure appropriate tests and exercises are in place to complement the interview process conducted by the VTS provider.

### Medical/physical requirements

The VTS provider should establish policies on medical and physical requirements which candidates and VTS personnel need to meet such as medical, hearing and vision requirements.

## Shiftwork

Candidates may vary in how they cope with shift work depending on their health, fitness, age, lifestyle, and domestic responsibilities.

In the recruitment process, a candidate should be provided with information about the VTS shift work arrangements and procedures. Further, if they are successful, it may be possible to offer work experience to allow the candidate to make an informed decision to whether shift work is suitable for them.

VTS provider should ensure candidates are aware of the established policies and procedures associated with the management of shift rosters and fatigue management.

# TRAINING

The training, knowledge and skills needed to undertake the duties associated with VTS personnel are defined in the suite of IALA model courses and guidelines. These provide:

* a teaching syllabus that is presented as a series of learning objectives which define the required knowledge, understanding and proficiency; and
* guidance for instructors to assess competency.

## Recognition of prior learning

Exemptions from a module or subject elements within a VTS model course may be considered depending on the qualifications and training that an individual may already have. The accredited training organization delivering the approved model course should assess the prior learning of a candidate.

*IALA Guideline G1017 Assessment of Training for VTS* [6] *provides further guidance on the assessment and recognition of prior learning.*

## Model courses

VTS providers are encouraged to adopt the IALA model courses as part of the basis for mandatory training in a manner consistent with their domestic legal framework.

The training and assessment of VTS personnel should be undertaken in accordance with IALA model courses. The basis of VTS training is set out in the following IALA model courses:

* C0103-1 - VTS Operator training [7]
* C0103-2 - VTS Supervisor training [8]
* C0103-3 - VTS On‐the‐Job training [9]
* C0103-4 - VTS On‐the‐Job Training Instructor [10]
* C0103-5 - Recurrent Training for VTS Personnel [11]

These model courses are intended to provide VTS providers charged with the provision of a VTS with specific guidance on the training of VTS personnel.

### C0103-1 VTS Operator training

The VTS operator course provides details of the subject areas, knowledge and practical competence required to undertake the duties associated with VTS operations. In particular, it provides the curriculum to ensure a student has the requisite knowledge, understanding and proficiency to:

* provide timely and relevant information on factors that may influence the transit of a ship and assist on-board decision making;
* monitor and manage traffic to ensure the safety and efficiency of ship movements; and
* respond to developing unsafe situations to assist the decision-making process on board.

### C0103-2 VTS Supervisor training

The VTS supervisor course provides a qualified VTS operator with the additional knowledge, understanding and proficiency to:

* provide supervision for VTS operations;
* provide leadership; and
* ensure that co‐ordination takes place between the VTS, allied services and other port facilities and services.

### C0103-3 VTS On-the-Job training

On-the-job (OJT) training is intended to provide the knowledge, practical competence, and proficiency to perform the day to day operations at a particular VTS centre. The OJT programme should cover areas such as:

* traffic management;
* local knowledge of the VTS area and legislative framework;
* communication co-ordination;
* equipment used at the VTS centre;
* operational and emergency procedures; and
* local publications and documents.

VTS providers should determine when OJT training is undertaken to best meet their operational requirements. For example, OJT training may be completed:

* prior to the trainee attending formal C0103-1 (V-103/1) VTS operator training;
* after a trainee attends formal C0103-1 (V-103/1) VTS operator training; or
* in multiple stages, with some training prior to, and after completing formal C0103-1 (V-103/1) VTS operator training.

### C0103-4 VTS On-the-Job Training Instructor

The VTS on-the-job training instructor course covers the knowledge and practical competence required of a trainer delivering on-the-job training at the VTS centre.

On completion of this course the student should have the necessary skills to deliver local VTS training (e.g., OJT, adaption training or updating training) at a VTS centre, these include:

* the development and ongoing evaluation of training programmes;
* the instructional techniques used to deliver training programmes;
* the communication skills required to conduct a successful briefing and debriefing;
* assessing the performance of a student against the training objectives; and
* maintaining training records.

### C0103-5 Recurrent Training for VTS Personnel

This course provides a structured means for VTS personnel to reinforce previous VTS training to ensure competence is maintained. This includes providing a consistent approach to maintain the level of performance and skills in areas or knowledge which are infrequently used. Recurrent training covers generic and area specific elements of competency.

## Upon the successful completion of this course, VTS personnel should have demonstrated the skill, knowledge and experience to revalidate their VTS qualifications in order to perform their roles effectively. Approval of VTS model courses

Model courses provided by accredited training organizations should be approved by the competent authority. Approval is the result of an accredited training organization successfully demonstrating that the standards specified in an IALA model course for its implementation, delivery and assessment have been met. The competent authority should conduct an approval process for each individual model course that the accredited training organization seeks to deliver.

*IALA Guideline G1014 Accreditation and Approval Process for VTS Training* [12] *sets out the process by which a training organization can be accredited to deliver approved VTS training courses.*

A list of training organizations accredited to deliver VTS model courses in accordance with IALA Guideline *G1014* are available on the IALA website.

## Use of simulators

Simulators offer an excellent interactive environment where skills and competencies may be practiced and VTS personnel assessed. Wherever practical, simulation exercises should be incorporated into training programmes.

VTS simulation provides a dynamic environment that can be used to train in the operation of equipment, procedural knowledge, responding to developing situations and emergency response. The realism and complexity of the exercises should increase as training proceeds.

Scenarios which rarely occur may also be integrated in simulator training, to improve readiness for such situations.

*IALA Guideline G1027 Simulation in VTS Training* [13] *contains information about the design and implementation of VTS exercises using a simulator.*

# QUALIFICATIONS FOR INSTRUCTORS AND ASSESSORS

## Instructors and assessors at accredited training organizations

The relevant authorities should determine the qualifications and experience required for instructors delivering model courses at an accredited training organization. Authorities should ensure that instructors and assessors hold appropriate and recognized teaching qualifications and that they are appropriately qualified and experienced for the training being provided and assessing competence. The requirements for such qualifications and experience should be incorporated within the accredited training organizations quality and/or training management systems.

## Instructors and assessors within VTS providers

The relevant authorities should ensure that instructors and assessors delivering VTS centre specific training (e.g., OJT, adaptation training and updating training) are suitably experienced and appropriately qualified in accordance with the IALA *C0103-4 (V-103/4) VTS On-the-Job Training Instructor Model Course* and/or an equivalent national qualification.

*IALA Guideline G1103 Train the Trainer* [14] *assists instructors with the preparation of and development of training courses and is aimed at courses delivered at an accredited training organization.*

*IALA V103/4 On-the-Job Training Instructor model course provides a structure to ensure instructors have the knowledge, skill and proficiency to deliver VTS centre specific OJT, adaptation training and updating training.*

## Instructors

Any person conducting VTS training should:

* have a detailed understanding of the training programme and objectives of the training being conducted;
* be qualified in the task for which training is being conducted; and
* have practical instructional experience.
* If conducting training with the use of a simulator:
* have received guidance in instructional techniques involving the use of simulators; and
* have gained practical and operational experience on the simulator being used.

## Assessors

Any person assessing the competence of VTS personnel during training should:

* have a good level of knowledge and understanding of the competence to be assessed;
* be qualified in the task for which the assessment is being made; and
* have received guidance in assessment methods and practices.

# QUALIFICATION AND CERTIFICATION

## Qualification

Qualification is the education, knowledge, understanding, proficiency, skill, experience or any other attribute which competent authority has determined as desirable for performing the duties of the position. VTS qualifications should be based on the principle that satisfactory results are obtained on completion of the IALA VTS model courses.

VTS personnel should only be considered competent when appropriately trained and qualified for their VTS duties. This includes:

* satisfactorily completing generic VTS training approved by the competent authority;
* satisfactorily completing on-the-job training at the VTS where the person is employed;
* undergoing performance assessment and revalidation training to ensure competence is maintained; and
* being in possession of appropriate certification.

## Certificate / Certification

A certificate is a document that confirms that a student has met the requirements for the award of a specific qualification. The certificate is evidence that VTS personnel are considered competent for their VTS duties (certification).

## VTS model course certificate

A VTS model course certificate is a document awarded by the accredited training organization, to confirm that a student has successfully completed a VTS training course. The course certificate should include:

* the name of the student;
* the country in which it was awarded;
* authorized signature of the accredited training organization;
* the name of the relevant model course;
* unique identification information;
* the date of award; and
* the unique course certificate number.

VTS model course certificates should be in the official language or languages of the awarding country. If the language is not English, then a translation should be available.

The use of the IALA logo on a VTS model course certificate recognises that the competent authority is a member of IALA and has approved the delivery of that VTS model course by the accredited training organization in accordance with IALA Guideline G*1014*.

## Recognition of certificates

A competent authority may choose to recognise the VTS course certificates issued by other competent authorities where:

* the certificate has been issued in accordance with Recommendation *R0103 on Training and Certification of VTS Personnel;* and
* they are satisfied with the training arrangements of the other country or state concerned.

## Validity of Certificates

To continue to be considered competent for their VTS duties, VTS personnel should undergo periodic assessments and revalidation training. A qualification should remain valid until either:

* an assessment indicates that the holder has fallen below the required competency and proficiency set by the relevant authority;
* there is a break in service, for any reason, for a period defined by the relevant authority; or
* the maximum time period for undertaking revalidation training has been reached.

The process for maintaining qualifications is provided in Section 9.

## Training records

The VTS provider should maintain a register of training records for VTS personnel. These records should include details of (but not be limited to):

* OJT for each VTS area and VTS centre at which the holder is employed, and the date the training was completed;
* VTS model courses successfully completed, including the name of the accredited training organization where the course was undertaken and copies of the course certification;
* regular assessment records and the results thereof;
* revalidation records; and
* any other relevant course or training successfully completed (e.g., first aid training).

Authorities may consider issuing a VTS certification log as a means to formally record course certificates and training activities of VTS personnel. The log should include (but not be limited to):

* the holder’s full name;
* the country in which it was awarded;
* date of birth and/or unique identification information;
* the date of issue;
* a unique certificate number; and
* brief details of the VTS qualifications held, including the certificate number.

# MAINTAINING QUALIFICATIONS

As indicated in IMO Resolution A.1158(32)

*8.2 -* *VTS personnel should only be considered competent when appropriately trained and qualified for their VTS duties,* and,

*8.2.3 undergoing periodic assessments and revalidation training to ensure competence is maintained.*

The term “revalidation” is the process to maintain a VTS qualification.

The qualifications of VTS personnel must be maintained and revalidated after satisfactorily completing generic VTS training approved by the competent authority, and on-the-job training at the VTS where the personnel are employed. A structured process for revalidation and continued professional development is essential to ensure that holders of VTS qualifications maintain, develop skills, and improve their competency, preventing skills and knowledge from degrading over time. Ensuring qualifications remain current requires VTS personnel to participate in the required training, staying informed about new procedures, refreshing knowledge, and demonstrating ongoing competency.

In line with requirements identified by the Competent Authority, the VTS providers should establish processes and procedures for maintaining qualifications and continual professional development to ensure VTS personnel remain qualified to conduct their VTS duties. Consideration should be given to the following areas:

* Periodic assessments to verify competence and address cases where personnel fall below required competency levels.
* A training strategy to continue the development of skills.
* A training strategy to cope with changes in the VTS environment, including regulatory, operational and technical (adaptation training).
* Formal training within the recurrent training time frame as determined by the competent authority.
* Procedures for personnel returning after a break in service.
* Maintenance of additional qualifications where VTS personnel hold VTS supervisor or OJT Instructor certificates.

The process for maintaining qualifications should address the VTS duties carried out by VTS personnel. This includes initial VTS training (C0103-1 VTS Operator and C0103-3 VTS OJT) as well as role specific training (C0103-2 VTS Supervisor and C0103-4 VTS OJT Instructor). The process for maintaining qualifications may vary depending on the requirements of the competent authority, the operational requirements of the VTS provider, and the individual’s training needs. This includes an approach including periodic assessments as well as specific revalidation training. The training activities to maintain qualifications include:

**Maintaining Qualifications**

**Initial Training**(C0103-1 VTS operator, C0103-3 OJT)

**Additional VTS Qualifications**

(C0103-2 VTS Supervisor, C0103-4 OJT Instructor)

1. Process to maintain qualifications

VTS providers should ensure that VTS personnel holding C0103-2 VTS Supervisor and C0103-4 On-the-Job Training (OJT) Instructor certificates also maintain their qualifications to confirm ongoing competence in those areas. A training needs analysis process may be used to identify any additional training requirements that may be required to ensure VTS personnel maintain skills and competencies aligned with operational standards.

In summary, the following table provides VTS providers with guidance to assist VTS personnel to maintain their qualifications:

| Component | Requirements | Frequency |
| --- | --- | --- |
| PERIODIC ASSESSMENTS | | |
| Performance assessments | Once qualified regular performance assessments on VTS personnel are undertaken to ensure that the established standards continue to be met.  Performance assessments refer to VTS Communication competency, VTS equipment competency and other specific area of competency as required by the VTS Competent Authority or VTS Provider. | Annually, or as determined by the VTS provider. Assessments may be incorporated into other training activities. |
| SKILLS AND DEVELOPMENT TRAINING | | |
| Adaptation training | Training to be completed when significant changes to VTS operations are expected, such as changes associated with equipment, regulations, operational procedures etc. | As determined by the VTS provider preferably before the change(s) takes place. |
| Updating training | A tailor-made programme based on a training needs analysis which identifies that an individual requires additional training to maintain competency. | As determined by the VTS provider |
| Other training | Additional training programs may address specific learning needs of personnel at a VTS. | As determined by the VTS provider |
| REVALIDATION TRAINING | | |
| Revalidation training | Structured training program that ensures the ongoing validity of VTS qualifications (Model Course C0103-5 – Recurrent training for VTS Personnel).  Training to be delivered by Training Organizations or may be delivered by a VTS provider. | As determined by the Competent Authority - Intervals not exceeding  5 years. |

## Periodic Assessments

Once VTS personnel are qualified, regular performance and competency assessments should be undertaken to ensure that established standards continue to be met. These periodic assessments may identify areas for improvements that can trigger a need for additional skills and development training.

### Performance Assessment

Performance assessment is a process used to evaluate an individual’s job performance in carrying out specific tasks or functions associated with VTS duties. This assessment provides insights into their effectiveness and skills, while also identifying areas for improvement and development.

Performance assessments may be carried out using different approaches, including as part of the annual assessment of personnel, through a 360° assessment process or other methods. Regardless of the approach used, performance assessment of VTS personnel should be carried out at regular intervals to evaluate an individual’s competence to carry out their VTS duties. These assessments may include a combination of elements, for example:

* Proficiency checks to measure specific levels of skill or knowledge
* Scenario/ Simulation exercises
* Peer reviews conducted by VTS Operator or Supervisor trained as a VTS OJTI
* Review of reports and voice recordings

If a performance assessment shows that established competency is not being met, then updating training with the individual should be considered to help maintain their qualifications. The content of this training can be identified through a training needs analysis.

To demonstrate the performance of VTS personnel is being observed and monitored, VTS providers should ensure:

* The framework and assessment methods used to undertake performance assessments is documented.
* Processes and procedures are in place to ensure performance assessments are completed.
* The assessment that an individual VTS operator has satisfactorily completed a performance assessment should be documented / signed off by nominated staff member/s.
* The outcomes are reflected in training records.

### VTS ~~English~~ Communications Competency Testing

VTS Communications competency tests are designed to measure an individual’s knowledge, skills, and abilities in a consistent and objective way by ensuring that VTS personnel have the necessary language skills to perform tasks associated with the purpose of VTS.

VTS providers should monitor that VTS personnel continue to conform with the practices for VTS communications as outlined in IMO SMCP and IALA G1132. *IALA Guideline GXXXX on VTS ~~English~~ Communication Competency Testing* provides a framework for VTS providers to assess competency with standard message structure and phrases.

## Skills and Development Training

Skills and development training focuses on building the abilities needed to perform tasks proficiently. This includes being able to keep up with changes in technology, regulations, or the operating environment as well ensuring VTS personnel can apply this knowledge effectively into real-world scenarios.

VTS providers should determine the type of training required for their operations to build the skills, knowledge and capabilities of their VTS personnel. The common types of training are:

* Adaption Training
* Updating Training
* Other Training

To identify specific skills gaps and development needs for VTS personnel it is recommended that a training needs analysis should be undertaken. Annex A provides an example of how a training needs analysis for an individual may be completed.

### Adaptation Training

Adaptation training is carried out whenever significant changes to VTS operations are expected or when changes have been made, concerning equipment, regulations, operational procedures or any other matter which is relevant to the performance of VTS personnel.

This training should be delivered before any changes occur to ensure smooth implementation of the changes.

Adaptation training should be tailored to each situation, considering the complexity and nature of the change. Key considerations include:

* Designing and developing appropriate training.
* Preparing a structured program with detailed lesson plans and clear learning objectives based on the training needs analysis.
* Identifying the most suitable party to develop and deliver the training, which could be in-house, a training organization, a service provider (e.g. the company installing VTS equipment), or a combination of these.
* Developing assessment approach suitable to the training provided.

### Updating Training

Updating training is a tailored made program aimed at refreshing or improving specific areas of competency. It allows VTS personnel to regain professional knowledge and skills, while reinforcing previous training.

VTS providers should establish processes and procedures to identify when updating training is required to ensure VTS personnel maintain competency and may be required in circumstances such as:

* a break in service
* an unsatisfactory performance assessment or proficiency check
* upon request
* when deemed necessary by the VTS provider

When an event triggers the need for updating training, a training needs analysis should be conducted to identify performance gaps, establish training goals, and define the required performance levels.

Before the training begins, VTS personnel should be informed about the program's objectives, duration, and format. For example, after a break in service of three months or more, a VTS provider could conduct a training needs analysis to determine if updating training is necessary, considering recent changes, the complexity of the VTS area and the individual's duties.

Updating training may cover both generic and area-specific competency elements. These training activities may be enhanced through the use of case studies and by incorporating simulation exercises tailored to specific tasks performed by VTS personnel. These exercises can range from low-level simulation approaches, such as role-playing scenarios, to full mission options that utilise interactive computer-based simulations [15]. The exercises may cover various areas, including:

* Responding to developing unsafe situations
* Emergency response to equip individuals with the skills and knowledge necessary to respond effectively to emergencies by ensuring safety and preparedness in crisis situations.
* Joint operation exercises involving multiple parties such as VTS, tugs, pilots, response agencies are involved.

VTS providers need to identify who would be best positioned to develop and deliver update training, whether   
in-house, through a Training Organization or a combination of both.

### Other Training

Other training may be designed to address the specific learning needs and requirements of personnel at a particular VTS, ensuring they remain competent for their duties. These programs may focus on area-specific competencies, tools, and procedures relevant to the immediate work environment, such as:

* Familiarization trips on vessels with pilots or other stakeholders, visits to allied services, adjacent VTS centres, or other similar organizations to increase knowledge of operations in the VTS area.
* Regular updates of regulatory, procedural and technological developments.
* Attendance and participation in relevant emergency, business continuity, fail over or operational procedural exercises.
* Workplace safety, including induction and first aid courses.

Where appropriate, practical activities may be accompanied by a workbook in which the learning goal of the activity is linked to several questions, thereby enhancing the learning and integration of this experience into their role.

## REVALIDATION Training

Revalidation training is the periodic, structured training designed to refresh, maintain, and enhance skills, knowledge and competencies of VTS personnel, ensuring the ongoing validity of their VTS qualifications. It also provides a mechanism to:

* Focus on the retention of critical skills and knowledge to ensure VTS personnel can continue to perform in their roles effectively.
* Update on changes in regulations, standards and best practices that may impact VTS operations.
* Refresh specific skills, particularly those that may degrade over time without use.
* Assess the competency of VTS personnel through a structured and standardised programme.

*IALA Model Course C0103-5 Revalidation training for VTS Personnel* provides further guidance on how this training may be established.

Revalidation training may be delivered either by an accredited VTS Training Organization, or a VTS provider approved to provide revalidation training for their own personnel. It is acknowledged that, depending on how the training program is structured, both an accredited VTS Training Organization and the VTS provider may be involved in developing and delivering training activities.

The VTS provider should have processes and procedures in place to ensure VTS personnel complete revalidation training, determining both the frequency and the method by which the training will be conducted.

Competent authorities are to ensure that recurrent training is carried out at intervals not exceeding five years.

## Unstructured Learning

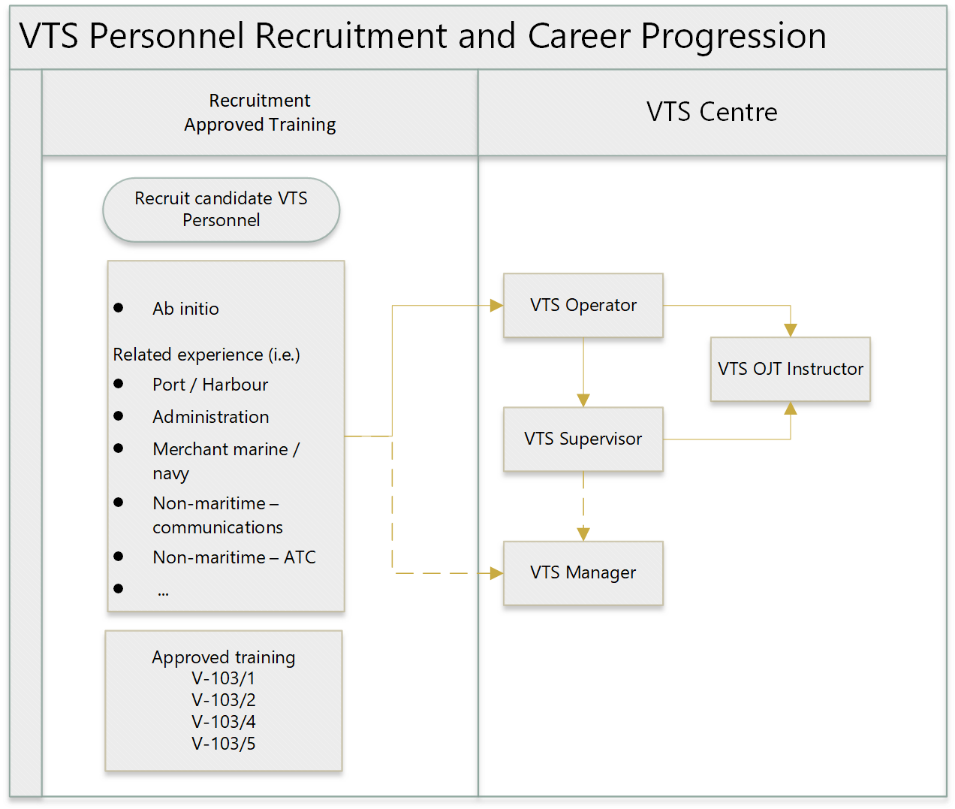
Unstructured (sometimes called informal) learning occurs through everyday on-the-job experiences, interactions, and activities, without the need for formal training programs or instruction. It is typically unplanned and spontaneous, where individuals gain knowledge, skills, or insights through:

* On-the-job learning where new skills or knowledge are gained by observing, trying tasks themselves, or receiving guidance from others.
* Peer discussions where insights are informally exchanged such as in the review and analysis of lessons learned from local VTS operations or incidents.
* Self-directed learning where an individual explores new topics, skills, or tools on their own, such as reading articles, watching videos/tutorials, or experimenting with software functionality.
* Trial and error where skills are gained by experimenting with different approaches, learning from mistakes, and improving through repeated practice.

# VTS CAREER PROGRESSION

The formal recognition of VTS qualifications provides the foundation for a professional framework similar to that adopted by the shipping and pilotage industry. The regular revalidation of these qualifications seeks to create quality standards comparable to other professions.

VTS personnel have the scope for career progression by making use of the skills and experience gained, in either VTS, or other maritime environments (see example in Figure 2).



1. Career progression

# DEFINITIONS

The definitions of terms used in this Guideline can be found in the International Dictionary of Marine Aids to Navigation (IALA Dictionary) at http://www.iala-aism.org/wiki/dictionary and were checked as correct at the time of going to print. Where conflict arises, the IALA Dictionary should be considered as the authoritative source of definitions used in IALA documents.

In addition, for the purpose of this Guideline, the following definitions and clarifications have been used:

*Accredited training organization* is an organization that the competent authority or an authority designated and approved by the competent authority, grants recognition to a training organization for demonstrated ability to meet predetermined criteria for established standards.

*Approved VTS training course* is the result of an accredited training organization successfully demonstrating that the standards specified in an IALA model course for its implementation, delivery and assessment have been met.

*Adaptation training* is carried out whenever significant changes are expected or when changes have been made, concerning equipment, regulations, operational procedures or any other matter which is relevant to the performance of VTS personnel.

*Competent authority* means the entity made responsible by the Government for vessel traffic services.

*Competence*is having the knowledge, skills, attitude and personal attributes necessary to safely, effectively and efficiently carry out the functions or sub-functions assigned to a specific VTS position.

*On-the-job training (OJT)* is training and familiarization at the VTS centre at which the person will be employed. It includes training on the purpose of the VTS , the VTS procedures, facilities and equipment used as well as the local geography and appropriate regulations and other procedures.

*Qualification* is the education, knowledge, understanding, proficiency, skill, experience or any other attribute which the competent authority and/or the VTS authority has determined desirable for performing the duties of the relevant position. VTS qualifications should be based on the principle that satisfactory results are obtained on completion of the IALA VTS model courses.

*Recurrent training* is the training that should be carried out at regular intervals and is part of a structured training programme thereby enabling continual professional development and resulting in the maintenance of the VTS qualification.

*Revalidation process* is the process for the maintenance of a VTS qualification contained within a VTS certification log. It ensures that holders of a VTS qualification, develop, increase and retain their competency in order to maintain a satisfactory level of operational performance.

*Simulator training* is the simulation of operational events, practices and procedures to instruct trainees and assess their ability to demonstrate their levels of competence.

*Updating training* is tailor made training following a training needs analysis indicating that member(s) of VTS Personnel need additional training. Updating training may be required after a break in service, unsatisfactory operational performance or other circumstances leading to a reduced level of competence.

*VTS provider*means the organization or entity authorized by the Government or competent authority to provide a vessel traffic service.

*VTS certification log* is a record of certificates and endorsements awarded to VTS personnel during their VTS career.

*VTS endorsement* is a record in the certification log entered by a competent authority, VTS authority or an accredited training organization after the student has successfully completed any model course associated with IALA Recommendation R0103, as well as meeting any specific requirements of the competent authority. The VTS endorsement entitles the authorized holder to perform the functions for which the endorsement(s) have been made.

*VTS model course certificate* is a document awarded by the accredited training organization, to confirm that a student has successfully completed a VTS training course.

*VTS personnel* means persons performing tasks associated with vessel traffic services, trained in vessel traffic service operations and appropriately qualified.

# ABBREVIATIONS

CPD Continual professional development

IELTS International English Language Testing System

IMO International Maritime Organization

OJT On-the-job training

VTS Vessel traffic service or Vessel traffic services (dependent on context)

# REFERENCES

1. IMO. Resolution A.1158(32) on Guidelines for Vessel Traffic Services
2. IALA. Standard S1050 Training and Certification
3. IALA. Recommendation R0103 (V-103) Training and Certification of VTS Personnel
4. IALA. Model Course V‐103/4 - VTS On‐the‐Job Training Instructor
5. IMO. Resolution A.918(22) IMO Standard Marine Communication Phrases
6. IALA. Guideline G1017 Assessment for Recognition of Prior Learning in VTS Training
7. IALA. Model Course V‐103/1 - VTS Operator training
8. IALA. Model Course V‐103/2 - VTS Supervisor training
9. IALA. Model Course V‐103/3 - VTS On‐the‐Job training
10. IALA. Model Course V‐103/4 - VTS On‐the‐Job Training Instructor
11. IALA. Model Course V‐103/5 - Revalidation Process for VTS Qualification and Certification
12. IALA. Guideline G1014 Accreditation and Approval Process for VTS Training
13. IALA. Guideline G1027 Simulation in VTS Training
14. IALA. Guideline G1103 Train the Trainer
15. The Nautical Institute – The Simulation Instructors Handbook
16. TRAINING NEEDS ANALYSIS

A Training Needs Analysis identifies and evaluates gaps between the current skills, knowledge, and competencies of individuals, and those required as a VTS operator. Its purpose is to pinpoint specific areas where training is needed to improve performance, align VTS personnel capabilities with VTS requirements, and ensure efficient, targeted training programs. This process helps to direct training efforts where they will have the greatest impact on individual or the organization.

Where performance issues are identified, then it is important to determine if they are due to gaps in knowledge, skills, or attitude, as training is just one of several solutions which may be available to address performance problems. Depending on the outcomes from the gap analysis, training programs can be tailored to focus on developing specific competencies or enhancing skills that require more attention while minimising time spent on those already mastered.

These are the key steps when conducting a training needs analysis for an individual is:

1. Determine objectives and skill set

* Identify the specific competencies, knowledge, and skills needed for a VTS personnel to perform their role effectively.
* Set clear and measurable training objectives based on the identified gaps. These objectives define what the individual should achieve after completing the training.

1. Evaluate skills of an individual

Review the individual's current skills, knowledge, and abilities by:

* Reviewing past performance assessments to identify documented strengths and weaknesses.
* Gathering input from others to get a broader perspective on the individual’s capabilities.
* Asking the individual to reflect and self-assess their strengths and areas for improvement.
* Creating a list of the individual’s current skills, qualifications, and experiences relevant to their role.

1. Measure the skill gap

* Compare the individual’s current competencies against the skills required for their role and identify specific gaps that may need addressing to enhance their effectiveness.
* Prioritise by determining which gaps are most critical to focus on based on organizational priorities and the training needs of the individual.

1. Develop Training solutions

* Review and assess existing training programs to identify areas for improvement, while also considering programs that can be used as is or tailored to meet current needs.
* Identify other appropriate training methods and resources to address the identified gaps.
* Consider budget, time, and available resources when planning the training solution. It may also be necessary to assign someone the responsibility for facilitating and managing the training.
* Work with the individual to establish specific, measurable, achievable, relevant, and time-bound (SMART) goals for their development. Document a plan that outlines specific areas where the individual needs improvement, the recommended training solutions, timelines, and how progress will be measured.

1. Monitor Progress and Evaluate Training

* After the training, evaluate whether the individual’s performance has improved, their confidence has increased in the targeted areas, and the training objectives were met.
* Document findings for future reference and accountability.